

VILLAGE OF PALOS PARK

LONG TERM PLANNING

The Village Council has endeavored to take a long-term perspective on current Village activities. As such, the Village prepares 5-year budget projections to anticipate future revenues and expenditures. In addition, the Village Council completed a thorough Strategic Planning process that incorporated resident, committee, staff, and of course council opinions.

The 5-year budget projections are an attempt to plan for future service provisions in the immediate future. These budget projections consist of anticipating revenues and expenditures, and incorporating known future revenues and expenditures, such as the 5- year capital improvement plan.

The Strategic Plan consists of a series of community-wide service goals and objectives, which are focused on Village-provided services. More details on the Strategic Plan can be located on the Village's website at www.palospark.org. The finalized Strategic Plan is also be available at the Library and Kaptur Administrative Center.

STRATEGIC PLANNING GOALS

ADOPTED JUNE 28, 2004

COMMUNITY FOCUS AREAS

An assessment of the issues, concerns, projects, and priorities identified throughout the Community Outreach components of the strategic planning process has resulted in the establishment of eight (8) Community Focus Areas. These Focus Areas represent “umbrella” categories in which all of the identified issues and concerns are organized. The eight Community Focus Areas include:

1. *Economic Development/Commercial Areas*
2. *Open Space and Natural Environment*
3. *Village Services*
4. *Traffic and Infrastructure*
5. *Communications*
6. *Parks and Recreation*
7. *Zoning and Land Use*
8. *Village Character*

ECONOMIC DEVELOPMENT / COMMERCIAL AREAS

Economic development was consistently rated throughout the community outreach activities as one of the highest priorities for the Village to address. Several concerns relate to increasing tax revenue for the Village, providing goods and services that are currently not available in Palos Park, ensuring that existing and new commercial areas reflect the unique character and appearance of Palos Park, and protecting the Village's character and charm as new commercial development is considered. Over-development was cited as a concern by many residents, so new commercial development must be well planned, appropriately located, and appropriated scaled and designed.

Goal: *Provide a diverse mix of attractive, successful and appropriate commercial uses in select locations throughout the Village that provide desired goods and services for residents, provide a strong revenue source for the Village, and contribute to the Village's overall character and quality.*

Objective 1: *Generate additional tax revenue for the Village through the successful establishment and development of retail and other appropriate commercial uses.*

Objective 2: *Adopt and implement a Commercial Areas "Master Plan" for existing and potential future commercial areas of the Village, including retail, restaurant, office, service, and other commercial uses.*

Objective 3: *Improve the appearance and overall character of existing and future commercial development to ensure that it is more reflective of the Village's overall desired character.*

Objective 4: *Develop a "Village Center" pedestrian shopping/dining/mixed-use area within the Metra "triangle" area or elsewhere within the Village.*

Objective 5: *Organize and hold more community events that involve local businesses and commercial areas (examples include holiday events, farmers markets, cultural/civic celebrations).*

Objective 6: *Establishment of a Palos Park Business Association that meets on a regular basis and has a Village representative as a member.*

Objective 7: *Establish an Economic Development Director position to oversee, coordinate, manage and focus the Village's economic development efforts.*

Objective 8: *As a follow-up to or as part of the Commercial Development Master Plan, conduct an overview of the Village's commercial zoning districts.*

OPEN SPACE AND NATURAL ENVIRONMENT

The trees, natural environment, open space, and overall forested setting were consistently cited as the most important components contributing the Village's character, charm, and identity, and were primarily responsible for distinguishing the Village from neighboring communities. Although there was great clarity as to the importance of the trees, environment, and open space, there was little consensus as to what specifically to do about it, other than preserve and protect these resources.

Goal: *Preserve and protect the natural features, open space, and wooded areas that contribute significantly to the Village's overall character, setting, and uniqueness.*

Objective 1: *Adopt an appropriately scaled back Environmental Features Protection Ordinance aimed at protecting natural features during commercial and residential construction activity and that protects features that impact larger environmental systems, such as drainage, stormwater, and other water basin systems.*

Objective 2: *Develop and adopt a tree preservation and protection ordinance that requires additional trees to be planted on sites where mature trees are proposed for removal.*

Objective 3: *Provide access to open space and environmental areas in order to accommodate appropriate interaction with the outdoors and help foster a sense of stewardship for the environment.*

Objective 4: *Better address the leaf burning issue.*

VILLAGE SERVICES

Although the majority of residents believe Village staff and official are doing an excellent job, concerns regarding the Building Department and its various functions were noted as an area in need of improvement. The Library was also frequently cited as a Village facility in need of improvement. Service items and facilities related to parks and recreation, and zoning related matters are covered in separate sections of this report. With limited revenue sources and a fairly modest annual budget, the Village provides a variety of quality services in a professional manner. The goals identified below seek to further improve the service offered to residents by the Village.

Goal: *Improve the quality and range of Village services provided to residents and businesses within the Palos Park Community, while continuing the existing high level of professionalism, fiscal responsibility, and efficiency.*

Objective 1: *Improve the usability of the Village's web page as a tool for residents to research Village information such as rules, regulations, and ordinances; communicate thoughts and concerns to Village staff and officials; and conduct transactions such as paying Village bills and fees on-line.*

Objective 2: *Improve the Village building permit process.*

Objective 3: *Develop "how to" hand outs to assist residents and builders with navigating the Village's building permit process, variance process, and other processes.*

Objective 4: *Purchase and implement appropriate permit tracking software for the Building Department.*

Objective 6: *Improve Village code enforcement through the establishment of a full-time Code Enforcement Officer and other departmental improvements.*

Objective 7: *Improve the Building Department area within Village Hall by providing a plan review area away from the service counter for department officials, residents, and builders to sit down and review plan drawings and other submittal information.*

Objective 8: *Provide training for Building Department staff on "how to deal with residents."*

Objective 9: *Establish more programs to assist seniors with property maintenance and upkeep.*

Objective 10: *Improve and expand library services and facilities.*

Objective 11: *Continue to improve the Village's disaster preparedness program and procedures to ensure sufficient resources and planning are in place to accommodate residents in time of need.*

TRAFFIC AND INFRASTRUCTURE

The poor condition of several roads within the Village was cited throughout the strategic planning process as a priority issue, particularly 123rd Street and 119th Street, but also Village roads in general. Although some residents prefer not having sidewalks, there does seem to be a stronger desire to see sidewalks or wider paved shoulders along major roads within the Village. More bicycle paths connecting to the forest preserves and other areas of the Village were noted throughout the planning process. Traffic and bicycle safety was often cited as an issue due to the combination of poor roads, no sidewalks, and speeding cars. Other than traffic, bicycle and road issues, stormwater concerns were cited as recurring issue in some areas. The objectives identified below seek to improve the condition and safety of circulation throughout the Village and improve certain infrastructure conditions.

Goal: *Improve the quality and safety of the Village's infrastructure to ensure the safe and efficient movement of vehicles, bicycles, pedestrians, and equestrians throughout all areas of the Village and secure the proper design and implementation of other infrastructure systems.*

Objective 1: *Repair/resurface Village roads and work with IDOT to improve the condition of 123rd and 119th Streets.*

Objective 2: *Provide sidewalks or wider paved shoulders on major roads to safely accommodate bicycle and pedestrian traffic.*

Objective 3: *Improve greater speed limit compliance through improved or increased police enforcement, signage, and public awareness campaigns.*

Objective 4: *Establish a better bicycle/pedestrian trail system linking forest preserve and other areas of the Village.*

Objective 5: *Bury utility lines along major streets any anywhere else possible.*

Objective 6: *Monitor and improve the stormwater drainage systems within the Village and implement sound stormwater and water basin management techniques for all new development.*

COMMUNICATIONS

Improved communication can improve almost all facets of the Village. Improved communications can result in better service to residents, allow residents to more effectively inform the Village about concerns and issues, help keep in touch with and respond to the Palos Park business community, and improve coordination and efficiencies within the Village organization. The objectives identified below are intended to improve communications on many different levels.

Goal: *Improve communications with Village residents, businesses, other organizations, and within and between the Village's different departments and boards and commissions.*

Objective 1: *Have annual or biannual meetings with the Village Board, Planning Commission, and Zoning Board of Appeals to allow a regular and open dialogue to discuss procedural, organizational and substantive issues that each or all groups may be dealing with in their respective roles as Village officials.*

Objective 2: *Create a master list of email addresses for all ZBA, PC, and Board members and distribute the list to every member.*

Objective 3: *Develop and distribute a "new resident" packet for distribution to all new residents that would contain helpful information regarding Village services, rules and regulations, important or frequently requested phone numbers, information on local businesses, community amenities (library, recreation, McCord House, etc.)*

Objective 4: *Improve the Village's newsletter as communication tool for local residents and businesses.*

Objective 5: *Continue to use cable as a communication tool and work to improve the frequency, quality, and content of cable as a medium to assist and inform residents.*

Objective 6: *Establish citizen advisory committees on an as needed basis to assist the Village staff, boards, and commissions in assessing community concerns and developing potential solutions for consideration.*

Objective 7: *Improve the Village's web site as noted in Section 3: Village Services.*

PARKS AND RECREATION

Throughout the community outreach activities, residents consistently cited a desire for improved park and recreational facilities within the Village. Limitations on available land, funding, staffing, and other resources currently limit the availability of parks and recreation sites, as well as programs and activities for Village residents. While some improvement can be made through revised programming, most improvements needed for parks and recreation will require moderate to substantial funds.

Goal: *Provide a system of parks and recreations facilities and services that meets the needs of the Palos Park community.*

Objective 1: *Establish additional park sites throughout the community (including west of LaGrange Road) that are of sufficient size to accommodate programmable needs for organized sports, including soccer, softball, and baseball.*

Objective 2: *Create a full-time Recreation Department grounds keeper/maintenance staff position that would report directly to the Recreation Department Director.*

Objective 3: *Renovate the existing recreation building (old Village Hall), including improvements and upgrades for air conditioning, bathrooms, noise proofing, converting the old board room into a movie room, etc., making it better suited for its new sole use as a recreation facility.*

Objective 4: *Look into the purchase of a Bus or van for trips and activities.*

Objective 5: *Better utilize existing facilities available for recreational purposes by improving coordination and resource sharing with schools, the forest preserve, and neighboring communities.*

Objective 6: *Construct outdoor public restrooms at appropriate locations to improve park facilities and user friendliness.*

Objective 7: *Explore the opportunity to provide a daycare center as part of the program offerings by the Recreation Department.*

Objective 8: *Examine programming needs to ensure appropriate and desired programs are being offered to meet the needs of Village residents, including children, teens, adults, and seniors.*

ZONING AND LAND USE

Zoning and land use related concerns were frequently mentioned throughout the outreach process. Concerns related to zoning include: enforcement, standards for new construction, regulations for smaller residential lots, issuing fewer variances, training for the Plan Commission and Zoning Board of Appeals, and more staff support at ZBA meetings. The objectives identified below should collectively improve all aspects of zoning and zoning related matters in the Village.

Goal: *Improve the Zoning Ordinance, its enforcement, its application, its administration, its appropriateness, and its interpretation as it is applied to properties within the Village of Palos Park.*

Objective 1: *Amend the Zoning Ordinance to establish more appropriate standards for new residential construction to ensure compatibility with the existing and desired character of the Village.*

Objective 2: *Amend the Zoning Ordinance to create more appropriate regulations for residential development and construction on smaller lots (less than 1 acre).*

Objective 3: *Train the Zoning Board of Appeals and the Plan Commission on hardship standards and other zoning factors, in conjunction with proposed text amendments, in an effort to reduce the frequency of granting variances.*

Objective 4: *Develop and enforce a property maintenance code to address the problem of dilapidated and neglected properties throughout the Village.*

Objective 5: *In addition to the above noted amendments, conduct a complete overview of Zoning Ordinance to assess its appropriateness and effectiveness.*

Objective 6: *Improve code enforcement throughout the Village.*

Objective 7: *Establish a regular process to achieve better staff support for the ZBA.*

Objective 8: *Maintain 1-acre zoning requirements for all new single-family residential developments*

Objective 9: *Develop a "Master Plan" for the Village to guide Village zoning and development efforts and to identified needed changes to the Zoning Ordinance and Comprehensive Plan Land Use Map.*

Objective 10: *Annex, zone and plan areas to the west.*

Objective 11: *Develop boundary agreements with adjacent communities.*

VILLAGE CHARACTER

Most residents overwhelmingly agree that the Village's overall character is primarily established by the natural environment, abundance of trees, and overall wooded/park-like setting. However, other issues related to the character and the appearances of the Village were also noted.

Goal: *In coordination with preserving and protecting the open space, wooded areas, and overall forested character of the Village, undertake improvements and policies that continue to establish the overall attractive appearance, character, ambiance, and image of the community.*

Objective 1: *Maintain the Village as "horse friendly" community.*

Objective 2: *Improve the appearance on major streets through improved streetscaping, signage, lighting, maintenance,*

Objective 3: *Establish "Historic Preservation" to assist with the identification and preservation of historically significant structures within the Village.*

VILLAGE OF PALOS PARK
SUMMARY OF REVENUE AND EXPENSES FOR ALL FUNDS

FUND NUMBER	FUND DESCRIPTION	2011 ACTUAL	2012 BUDGET	2013 PROJECTION	2014 PROJECTION	2015 PROJECTION	2016 PROJECTION
	<u>REVENUES</u>						
1	GENERAL FUND	4,483,070	4,533,805	4,637,110	4,781,051	4,938,884	5,091,042
3	SPECIAL EVENT FUND	8,152	15,800	17,000	17,850	18,600	19,100
10	OPEN LANDS FUND	41,216	45,438	44,498	43,541	42,571	41,586
20	EXACTION FUND	64	46,587	-	-	-	-
23	1/2% SALES TAX FUND	203,120	162,165	167,027	172,034	177,191	182,503
24	MFT FUND	139,702	142,500	146,793	151,213	155,765	160,454
26	BEAUTIFICATION FUND	3,260	2,000	2,000	2,000	2,000	2,000
27	POLICE ASSET FORFEITURE FUND	657,447	84,220	84,470	84,720	76,750	77,000
44	CAPITAL PROJECTS FUND	40,440	40,300	40,300	40,300	-	-
51	SEWER FUND	528,733	519,743	548,863	555,921	563,120	565,462
52	WATER FUND	3,385,865	1,714,758	1,750,651	1,795,559	1,829,746	1,841,546
53	COMMUTER LOT FUND	82,181	72,100	70,100	72,100	74,100	76,100
54	MCCORD FUND	2,895	3,500	3,500	3,500	3,500	3,500
84	POLICE PENSION FUND	320,813	270,850	296,950	299,972	303,616	308,084
	TOTAL REVENUE	9,896,958	7,653,766	7,809,262	8,019,761	8,185,843	8,368,377
	<u>EXPENDITURES</u>						
1	GENERAL FUND	4,285,101	4,425,956	4,626,003	4,751,325	4,934,816	5,084,325
3	SPECIAL EVENT FUND	8,152	11,450	12,575	14,075	13,425	14,075
10	OPEN LANDS FUND	41,960	45,438	44,498	43,541	42,571	41,586
20	EXACTION FUND	41,182	45,438	44,498	43,541	42,571	41,586
23	1/2% SALES TAX FUND	107,277	162,165	166,280	171,982	176,671	182,191
24	MFT FUND	96,138	142,500	146,500	150,500	155,500	159,500
26	BEAUTIFICATION FUND	3,762	2,000	2,000	2,000	2,000	2,000
27	POLICE ASSET FORFEITURE FUND	163,440	234,365	120,200	122,600	122,600	114,000
44	CAPITAL PROJECTS FUND	-	40,000	40,000	40,000	-	-
51	SEWER FUND	441,822	515,410	512,262	550,207	551,138	563,524
52	WATER FUND	3,190,381	1,559,036	1,719,724	1,843,539	1,878,674	1,901,899
53	COMMUTER LOT FUND	74,683	68,026	70,095	71,717	71,817	71,920
54	MCCORD FUND	2,895	3,500	3,500	3,500	3,500	3,500
84	POLICE PENSION FUND	195,947	110,500	113,590	117,023	120,551	118,527
	TOTAL EXPENDITURES	8,652,740	7,365,784	7,621,725	7,925,550	8,115,834	8,298,633

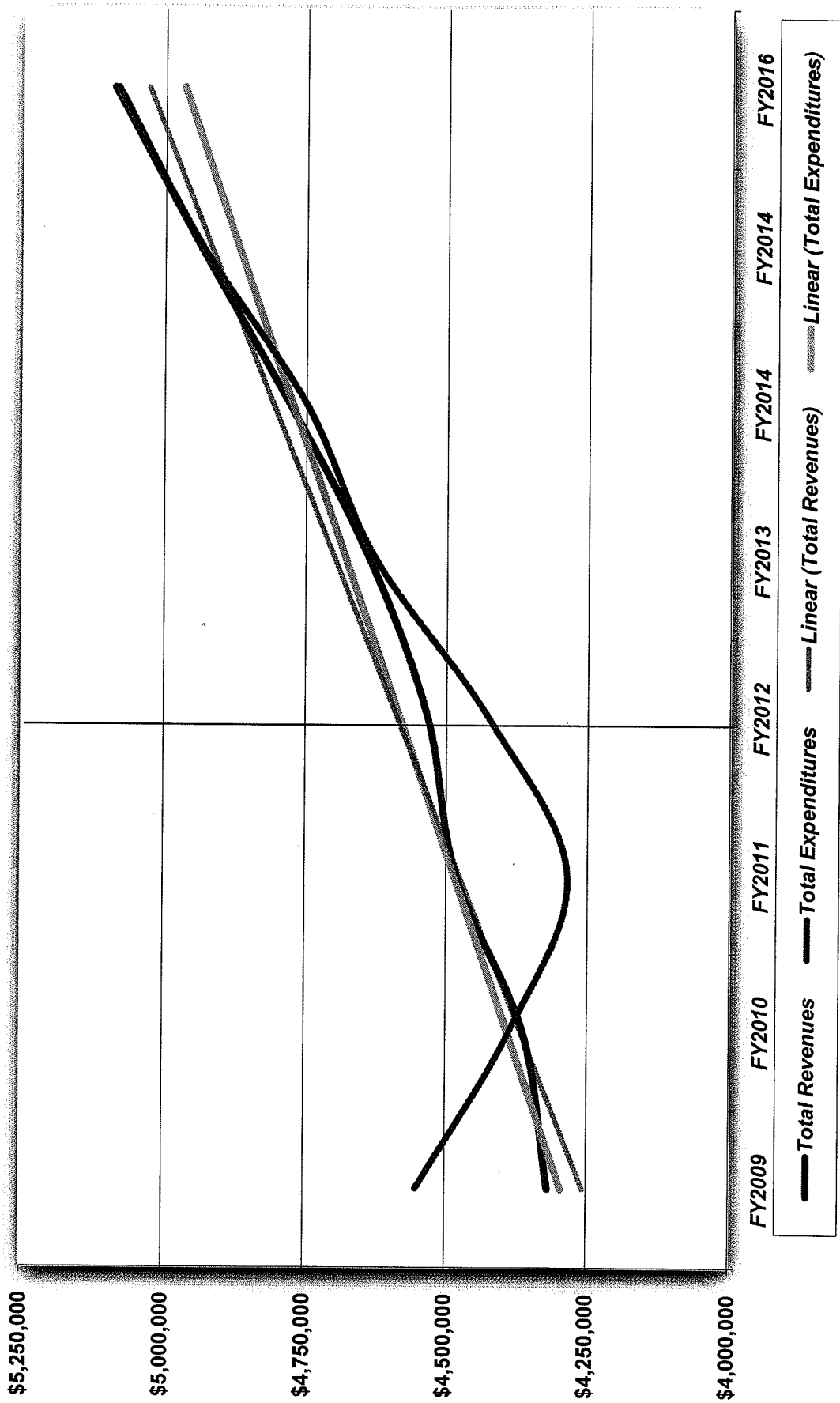
VILLAGE OF PALOS PARK
GENERAL FUND FIVE YEAR PROJECTION

DESCRIPTION	FY2012 BUDGET	FY2013 BUDGET PROJECTION	FY2014 BUDGET PROJECTION	FY2015 BUDGET PROJECTION	FY2016 BUDGET PROJECTION
REVENUES					
GENERAL REVENUES					
Total Taxes	2,971,076	3,060,208	3,152,015	3,256,079	3,371,492
Total Misc. Fees & Licenses	88,320	97,320	99,780	101,280	102,780
Total Grants	50,000	-	-	-	-
Total Rental Income	192,616	194,436	195,743	201,615	181,327
Total Utility & On-Site (Septic)	323,258	335,438	350,250	363,968	378,225
Total Misc. Reimbursements	6,622	6,750	6,800	6,850	6,900
Total Misc. Income	4,175	6,800	7,300	7,800	8,050
Total Interest Income	600	975	1,100	1,225	1,300
Total Transfers In	226,188	211,188	216,188	216,188	221,188
TOTAL REVENUES	3,862,855	3,913,115	4,029,176	4,155,005	4,271,262
POLICE DEPARTMENT REVENUES					
Total Vehicle and Animal Licenses	163,250	179,095	184,466	186,867	191,317
Total Fines & Forfeitures	79,500	84,500	88,500	92,500	99,500
Total Misc. Police Revenues	15,250	19,750	20,250	20,750	21,250
TOTAL REVENUES	258,000	283,345	293,216	300,117	312,067
BUILDING DEPARTMENT REVENUES					
Total Licenses	33,000	34,600	37,280	39,044	40,896
Total Permits	151,800	159,600	167,775	176,343	185,325
Total Inspection and Review Fees	52,000	53,100	55,254	57,825	61,593
TOTAL REVENUES	236,800	247,300	260,309	273,212	287,814
RECREATION DEPARTMENT REVENUES					
Total Rental Income	23,000	26,500	28,500	29,500	31,000
Total Miscellaneous Income	4,150	3,400	3,700	4,050	6,900
Total Donations	1,500	1,750	1,750	2,000	2,500
Total Recreation Programs	117,500	131,700	134,400	145,000	149,500
TOTAL REVENUES	146,150	163,350	168,350	180,550	189,900
SLUIS PROPERTY					
Total Rental Income	30,000	30,000	30,000	30,000	30,000
TOTAL REVENUES	30,000	30,000	30,000	30,000	30,000
TOTAL GENERAL FUND REVENUES	\$ 4,533,805	\$ 4,637,110	\$ 4,781,051	\$ 4,938,884	\$ 5,091,043

DESCRIPTION	FY2012 BUDGET	FY2013 BUDGET PROJECTION	FY2014 BUDGET PROJECTION	FY2015 BUDGET PROJECTION	FY2016 BUDGET PROJECTION
EXPENDITURES					
ADMINISTRATION DEPARTMENT					
Total Salaries	244,263	248,790	253,407	258,117	262,752
Total Benefits	84,198	93,762	104,547	116,608	120,154
Total Contractual	167,235	193,696	159,487	148,850	140,440
Total Commodities	57,175	46,894	49,996	51,250	55,050
TOTAL EXPENSES	552,871	583,142	567,437	574,825	578,396
PUBLIC AFFAIRS DEPARTMENT					
Total Contractual	13,275	17,800	17,650	17,700	17,800
Total Commodities	5,200	4,000	4,000	4,000	4,000
TOTAL EXPENSES	18,475	21,800	21,650	21,700	21,800
POLICE DEPARTMENT					
Total Salaries	1,025,274	1,107,311	1,139,030	1,164,881	1,199,827
Total Benefits	395,367	450,477	483,572	522,157	558,225
Total Contractual	209,600	229,126	239,751	248,002	257,565
Total Commodities	114,818	119,448	122,072	122,918	125,232
TOTAL EXPENSES	1,745,059	1,906,362	1,984,425	2,057,958	2,140,849
PUBLIC WORKS DEPARTMENT					
Total Salaries	208,751	212,926	217,185	221,528	225,959
Total Benefits	122,131	139,709	160,329	184,534	205,032
Total Contractual	110,059	102,971	105,058	104,280	104,784
Total Commodities	34,200	51,250	52,400	54,000	55,100
TOTAL EXPENSES	475,141	506,856	534,972	564,342	590,875
BUILDING DEPARTMENT					
Total Salaries	211,778	217,438	223,695	230,168	236,816
Total Benefits	94,579	108,511	123,594	141,094	155,503
Total Contractual	122,098	66,922	69,803	72,001	75,592
Total Commodities	6,425	6,651	6,732	6,818	6,908
TOTAL EXPENSES	434,880	399,522	423,825	450,081	474,820
RECREATION DEPARTMENT					
Total Salaries	126,239	128,037	130,601	134,148	137,800
Total Benefits	42,849	45,077	50,464	56,880	63,502
Total Contractual	71,524	74,025	75,150	75,870	76,500
Total Commodities	34,500	36,375	37,325	37,525	37,625
TOTAL EXPENSES	275,112	283,514	293,540	304,422	315,427
PUBLIC GROUNDS DEPARTMENT					
Total Contractual / Commodities	115,063	103,063	105,572	107,764	111,311
TOTAL EXPENSES	115,063	103,063	105,572	107,764	111,311
CAPITAL EXPENDITURE DEPARTMENT					
Total Debt Service	-	-	-	-	-
Total Capital Expenditures - Admin.	-	-	-	-	-
Total Capital Expenditures - Police	-	-	-	-	-
Total Capital Expenditures - Public Works	-	-	-	-	-
Total Capital Expenditures - Building	-	-	-	20,000	-
Total Capital Expenditures - Recreation	-	-	-	-	-
Total Transfers Out	-	-	-	-	-
TOTAL EXPENSES	-	-	-	20,000	-

DESCRIPTION	FY2012 BUDGET	FY2013 BUDGET PROJECTION	FY2014 BUDGET PROJECTION	FY2015 BUDGET PROJECTION	FY2016 BUDGET PROJECTION
FINANCE DEPARTMENT					
Total Salaries	108,492	109,650	111,843	114,677	117,585
Total Benefits	37,447	44,796	49,724	55,331	60,639
Total Contractual	333,180	351,111	364,577	381,776	400,507
Total Commodities	2,975	3,625	3,375	3,475	3,650
Total Transfers Out	47,610	35,110	25,110	11,000	1,000
TOTAL EXPENSES	529,704	544,292	554,629	566,259	583,381
SLUIS PROPERTY DEPARTMENT					
Total Contractual	4,000	4,000	4,000	4,000	4,000
Total Commodities	1,000	1,000	1,000	1,000	1,000
TOTAL EXPENSES	5,000	5,000	5,000	5,000	5,000
DEBT SERVICE DEPARTMENT					
Total Debt Service	271,850	270,050	257,876	260,065	260,065
Total Contractual Obligations	2,800	2,400	2,400	2,400	2,400
TOTAL EXPENSES	274,650	272,450	260,276	262,465	262,465
PALOS PARK FESTIVALS					
Total Contractual	-	-	-	-	-
Total Contractual Obligations	-	-	-	-	-
TOTAL EXPENSES	-	-	-	-	-
TOTAL GENERAL FUND EXPENDITURES	\$ 4,425,956	\$ 4,626,001	\$ 4,751,326	\$ 4,934,816	\$ 5,084,324
TOTAL GENERAL FUND REVENUES	\$ 4,533,805	\$ 4,637,110	\$ 4,781,051	\$ 4,938,884	\$ 5,091,043
FUND SURPLUS (DEFICIT)	\$ 107,849	\$ 11,109	\$ 29,725	\$ 4,068	\$ 6,719

VILLAGE OF PALOS PARK
 5 YEAR GENERAL FUND PROJECTION WITH 3 YEAR HISTORY



VILLAGE OF PALOS PARK
OTHER FUNDS FIVE YEAR PROJECTION

DESCRIPTION	FY2012 BUDGET	FY2013 BUDGET PROJECTION	FY2014 BUDGET PROJECTION	FY2015 BUDGET PROJECTION	FY2016 BUDGET PROJECTION
SPECIAL EVENUE FUND #3					
Total Revenue	15,800	17,000	17,850	18,600	19,100
<i>Contractual</i>	6,850	7,725	7,725	7,975	8,025
<i>Commodities</i>	4,600	4,850	6,350	5,450	6,050
Total Expenditures	11,450	12,575	14,075	13,425	14,075
SURPLUS (DEFICIT)	4,350	4,425	3,775	5,175	5,025
OPEN LANDS FUND #10					
Total Revenue	45,438	44,498	43,541	42,571	41,586
Total Expenditures	45,438	44,498	43,541	42,571	41,586
SURPLUS (DEFICIT)	-	-	-	-	-
EXACTION FUND #20					
Total Revenue	46,587	-	-	-	-
Total Expenditures	45,438	44,498	43,541	42,571	41,586
SURPLUS (DEFICIT)	1,149	(44,498)	(43,541)	(42,571)	(41,586)
1/2% SALES TAX FUND #23					
Total Revenue	162,165	167,027	172,034	177,191	182,503
<i>Debt Service Payments</i>	9,620	9,330	9,032	8,721	4,241
<i>Contractual</i>	8,000	10,000	10,000	10,000	10,000
<i>Commodities</i>	15,950	13,950	13,950	13,950	13,000
<i>Capital Projects</i>	128,595	133,000	139,000	144,000	154,000
Total Expenditures	162,165	166,280	171,982	176,671	181,241
SURPLUS (DEFICIT)	-	747	52	520	1,262
MFT FUND #25					
Total Revenue	142,500	146,793	151,213	155,765	160,454
<i>Contractual</i>	2,500	1,500	2,500	2,500	2,500
<i>Commodities</i>	75,000	75,000	75,000	75,000	75,000
<i>Capital Projects</i>	65,000	70,000	73,000	78,000	82,000
Total Expenditures	142,500	146,500	150,500	155,500	159,500
SURPLUS (DEFICIT)	-	293	713	265	954
BEAUTIFICATION FUND #26					
Total Revenue	2,000	2,000	2,000	2,000	2,000
Total Expenditures	2,000	2,000	2,000	2,000	2,000
SURPLUS (DEFICIT)	-	-	-	-	-
ASSET FORFEITURE FUND #27					
Total Revenue	84,220	84,470	84,720	76,750	77,000
<i>Contractual</i>	5,000	5,200	5,600	5,600	6,000
<i>Commodities</i>	45,865	5,000	7,000	7,000	8,000
<i>Capital Projects</i>	93,500	40,000	40,000	40,000	30,000
<i>Transfers</i>	90,000	70,000	70,000	70,000	70,000
Total Expenditures	234,365	120,200	122,600	122,600	114,000
SURPLUS (DEFICIT)	(150,145)	(35,730)	(37,880)	(45,850)	(37,000)
CAPITAL PROJECTS FUND #44					
Total Transfer Revenue	40,300	40,300	40,300		
Total Expenditures	40,000	40,000	40,000		
SURPLUS (DEFICIT)	300	300	300		

DESCRIPTION	FY2012 BUDGET	FY2013 BUDGET PROJECTION	FY2014 BUDGET PROJECTION	FY2015 BUDGET PROJECTION	FY2016 BUDGET PROJECTION
SEWER FUND #51					
Total Revenue	519,743	548,863	555,921	563,120	565,462
Salaries	134,375	138,406	140,595	144,813	149,158
Benefits	53,915	55,825	60,132	64,906	68,713
Debt Service Payments	50,841	49,566	50,995	49,494	49,150
Contractual	198,425	192,860	200,280	212,375	222,354
Commodities	43,800	43,550	46,150	49,550	44,150
Capital Projects	0	0	20,000	0	0
Transfers	34,055	32,055	32,055	30,000	26,500
Total Expenditures	515,411	512,262	550,207	551,138	560,025
SURPLUS (DEFICIT)	4,332	36,601	5,714	11,982	5,437
WATER FUND #52					
Total Revenue	1,714,758	1,750,651	1,795,559	1,829,746	1,841,546
Salaries	310,201	319,507	326,800	339,142	349,316
Benefits	137,609	143,713	162,738	185,883	209,306
Debt Service Payments	234,702	230,466	233,049	233,694	227,545
Contractual	185,969	282,807	350,148	339,406	323,632
Commodities	481,750	534,425	557,000	569,450	581,000
Capital Projects	116,750	116,750	116,750	116,100	116,100
Transfers	92,055	92,055	97,055	95,000	95,000
Total Expenditures	1,559,036	1,719,723	1,843,540	1,878,675	1,901,899
SURPLUS (DEFICIT)	155,722	30,927	(47,980)	(48,928)	(60,353)
COMMUTER LOT FUND #53					
Total Revenue	72,100	70,100	72,100	74,100	76,100
Contractual	38,476	40,095	41,217	41,317	41,420
Commodities	4,550	5,000	5,500	5,500	5,500
Transfers	25,000	25,000	25,000	25,000	25,000
Total Expenditures	68,026	70,095	71,717	71,817	71,920
SURPLUS (DEFICIT)	4,074	5	383	2,283	4,180
McCORD FUND #54					
Total Transfer Revenue	3,500	3,500	3,500	3,500	3,500
Total Expenditures	3,500	3,500	3,500	3,500	3,500
SURPLUS (DEFICIT)	-	-	-	-	-
POLICE PENSION FUND #84					
Total Revenue	270,850	296,950	299,972	303,616	308,084
Pension Disbursements	103,000	106,090	109,273	112,551	115,927
Contractual	6,000	6,000	6,250	6,500	1,100
Commodities	1,500	1,500	1,500	1,500	1,500
Total Expenditures	110,500	113,590	117,023	120,551	118,527
SURPLUS (DEFICIT)	160,350	183,360	182,949	183,065	189,557